



Subcommittees, Chairs, and Foci

Robert Holub

Office of the Provost

Presented December 12, 2007

Updated at January 16, 2008 Meeting



Introduction

- **Chairs of the subcommittees should begin activity as soon as possible.**
- **First steps are the assembling of a small group drawn from the SPC and other places on campus to deal with the central issues.**
- **Chairs should try to assemble a committee before the holiday break.**
- **Subcommittees will be expected to report progress in written form on a monthly basis.**
- **The chair should submit a written report to Linda Broyles by the Monday prior to the Wednesday meeting of the SPC.**
- **Subcommittees should aim at a first draft by the March meeting of the SPC.**
- **For assistance in data collection and other information, contact Linda.**



Financial Aid and Admissions

- Chair: Richard Bayer
- Foci:
 - Model for achieving 25,000 undergraduates and 8,000 graduates
 - Community college access
 - Shift to need-based financial aid
 - Summer bridge programs
 - Recruiting
 - Diversity of pools (including community colleges)
 - Demographic trends
 - Lottery scholarships
 - Student systems (IT)

Disability

- Chair: Maxine Thompson Davis
- Foci:
 - Planning for disabled students with increased population
 - Communication of accommodations
 - Appropriate levels of staffing



Expansion of Facilities

- Chair: Denise Barlow
- Foci:
 - Student housing to accommodate 33,000
 - Academic buildings and sites
 - How to address Cherokee campus
 - Cost estimates for capital construction
 - Non-academic buildings and rationale
 - Renovation of existing facilities (plus deferred maintenance)
 - Program and timelines for construction of new facilities and renovation of existing facilities (assuming reasonable funding)
 - Green campus priorities and sustainability measures
 - IT issues

Expansion of Student Services

- Chair: Tim Rogers
- Foci:
 - Need for increased staffing in student services
 - Capital construction needs for student services (in coordination with Expansion of Facilities Subcommittee and Office of the Registrar)
 - Other increases required for servicing 33K

Increased Instructional Capacity

- Co-chairs: Todd Diacon and Susan Martin
- Foci:
 - Number of faculty, lecturers, GTAs needed to increase instruction for 33,000 students
 - Approximate distribution of instructional faculty over departments
 - Questions of general education, including direction of program
 - Funding questions for basic skills courses
 - Plan for appointing faculty
 - Possible revisions to procedures
 - Governor's chairs and recruitment
 - Instructional technology

Academic Expansion

- Co-chairs: Karen Sowers and Way Kuo
- Foci:
 - Areas best suited to expansion to fulfill mission of flagship campus, to move toward first-rank university status
 - Justifications of same
 - Comparative data from other institutions
 - Outcome considerations
 - IT infrastructure

Continuing Education

- Chair: Jan Williams
- Foci:
 - Directions for revenue-generating programs
 - Business model for Knoxville
 - Possible areas of expansion
 - Questions of technology
 - Interface with system distance learning initiative
 - Structure of continuing education on the campus

Alumni, Development and Communications

- Co-chairs: Linda Davidson
and Tom Milligan
- Foci:
 - Beyond the campaign (goals and activities)
 - Strategies for various constituencies
 - Structure of units on the campus
 - Interface with system offices and other units

Advising Needs

- Chair: Ruth Darling
- Foci:
 - Efficacy of advising on campus
 - Comparative data and best practices
 - Structure of advising
 - New directions in advising
 - Mentoring (in coordination with Graduate Education Subcommittee)
 - Advising for study abroad programs
 - Advising and mentoring of faculty (icw Increased Instructional Capacity Subcommittee)
 - Diversity and interculturalism



Central Academic Programs for Undergraduates

- Chair: Todd Diacon
- Foci:
 - Academic orientation
 - Welcome week
 - General education
 - Freshman seminars
 - Undergraduate research initiatives
 - Retention, perseverance, and graduation rates
 - Goals and benchmarks

Interdisciplinary Directions

- Co-chairs: Caula Beyl and Way Kuo
- Foci:
 - Prospects and strategies for research funding
 - Undergraduate and graduate curricular changes
 - Breaking down disciplinary silos
 - Centers and institutes
 - Examining existing programs
 - Co-teaching
 - Faculty evaluations and promotions
 - Publishing outlets



Graduate Education

- Chair: Carolyn Hodges
- Foci:
 - How to get to 8,000-student structure of graduate school and funding model for different disciplines
 - Graduate interdisciplinary groups and their facilitation
 - Funding graduate students
 - Fellowships and fundraising
 - Opportunities for professionalization
 - Postdocs vs. lecturers (in coordination with Research, Productivity, and Facilities Subcommittee)
 - Graduate student retention (in coordination with Campus Climate and Advising Needs Subcommittees)

Campus Climate

- Chair: Terrell Strayhorn
- Foci:
 - How to establish a welcoming campus, structures, and organizational questions
 - Connections between academics and student life
 - Role of student housing and student organizations
 - Co-curricular programs
 - Faculty retention
 - Student retention
 - Staff retention
 - Diversity, interculturalism, sexual orientation, speech/behavior issues
 - UT's relationship to greater community (in coordination with Engagement Subcommittee)



Research Productivity and Facilities

- Chair: Brad Fenwick
- Foci:
 - Strategies for increasing research funding and timelines
 - Space allocation and research
 - Adequacy of facilities
 - Benchmarking
 - Securing accurate data for research activity
 - Strategies for federal agencies, state agencies, private funding
 - IT needs
 - Service learning

Economic Development

- Chair: Brad Fenwick
- Foci:
 - Research and economic development
 - Policies and campus restrictions on PIs
 - ORNL relations
 - Joint institutes
 - Joint faculty
 - Private incursions into academia and from academia into the private sector
 - Leaves of faculty involved in private firms
 - Questions of intellectual property and proprietary relationships with the Knoxville campus



Engagement

- Co-chairs: Tom Milligan and Brad Fenwick
- Foci:
 - Purpose and goals of outreach
 - Links/relationships between campus organizations (e.g., Baker Center) and the community (in coordination with Economic Development Subcommittee)
 - Relationship with UT system
 - Strategy for information dispersal, community assistance, and contacts in state
 - Relationship with established outreach activities (extension, public service)



Globalization and Interculturalism

- Chair: Mary Papke
- Foci:
 - Curricular changes
 - International and area studies strategies
 - Education abroad
 - Foreign students
 - Events and activities around globalization
 - Interculturalism



Subcommittees, Chairs, and Foci

Robert Holub

Office of the Provost

Presented December 12, 2007

Updated at January 16, 2008 Meeting